













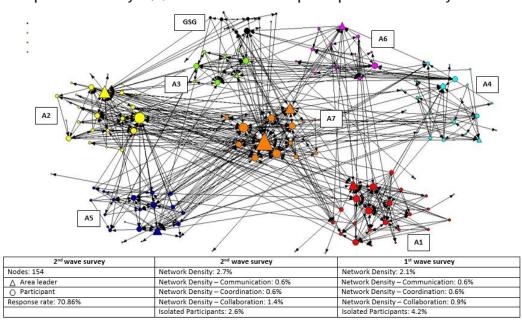


networking management research trust

## Trust, management, and networking are critical for the development of international research projects

The results of three surveys conducted at the beginning, at the midpoint and at the end of ALICE-RAP project indicate that three critical interdependent factors affect the evolution of this international research project. The first one is trust, not only among participants but also trust in the project. According to the data, the higher the levels of trust, the higher the perception of outputs and outcomes produced in ALICE-RAP. The second factor refers to the management and leadership of the project. In this vein, it is important that leaders and the coordination team search for goal congruency - making different opinions visible, exchanging perceptions and standpoints, and involving participants when seeking ideas and solutions - and facilitate the interaction and connections among participants. Related to the latter point, results show that the third critical factor affecting the development of international research projects is the networking among participants. Apart from the connections with other members in the same area or work package, it is very important that some participants connect with other areas, facilitating the exchange of information and the development of a cohesive and interdisciplinary project.

Alice rap network analysis: Connections between participants classified by area and role



## **READ MORE**

Ysa, T. & Albareda, A. (2012) Alice-rap network evaluation survey report (1st wave)

Ysa, T. & Albareda, A. (2014) Alice-rap network evaluation survey report (2nd wave)

Ysa, T. & Albareda, A. (2016) Alice-rap network evaluation survey report (3rd wave): Forthcoming